

Open Source Asset Management for Small Municipalities



Introduction to the AIMNet Solution

October 17, 2020

Who We Are

- A not-for-profit Community of Practice
- A network of individuals committed to asset management planning for long-term sustainability of services
- Our mandate: To guide and support infrastructure management planning for municipalities in Atlantic Canada by facilitating opportunities for knowledge-sharing, collaboration and resource development

What is Open Source?

- **Open-source-software** supports the use of [open-source licenses](#) for some or all software, a part of the broader notion of [open collaboration](#);
- A software for which the original **source** code is made freely available and may be redistributed and modified according to the requirement of the user;
- Governed by an open source license that defines acceptable use, reuse, modifications, attribution and commercialization



Contributors



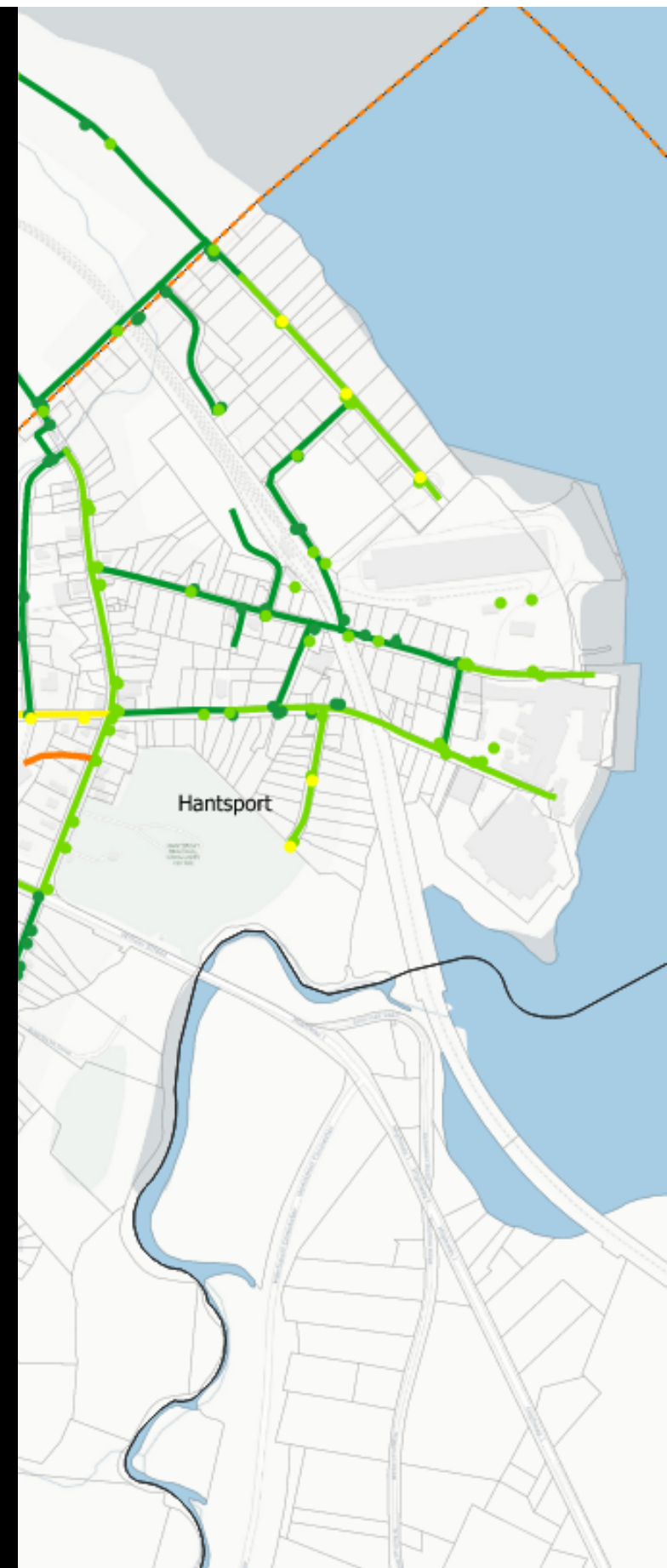
Open Source Toolkit

- Asset Management Policy Template
- Committee Terms of Reference Template
- Asset Management Planning Self Assessment
- Capacity Building Roadmap Template
- QGIS Layer Templates
- Inventory Data and Reporting Spreadsheet
- User Guide for the Inventory Tool
- Project Planning and Budgeting Spreadsheet
- Capital Program Template
- Asset Management Program Template



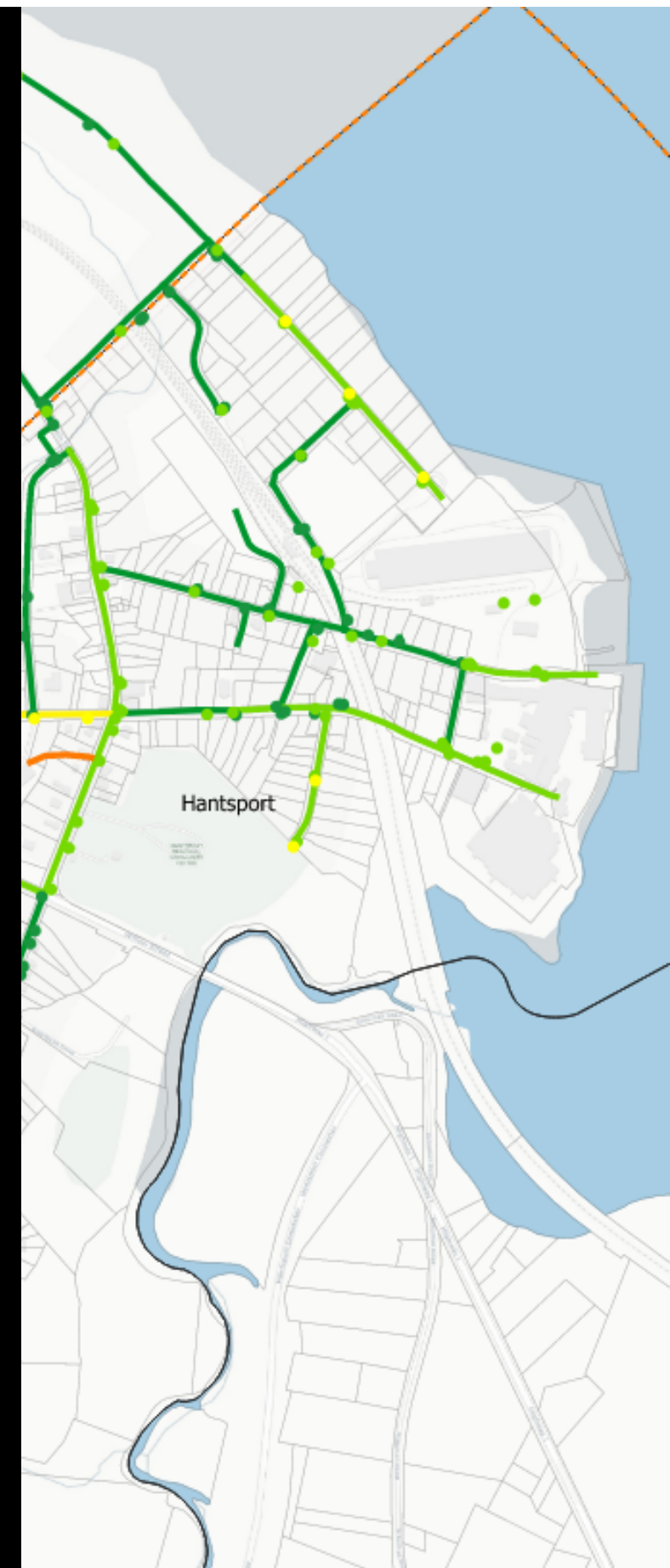
How Does it Work?

- Develop Policy
- Assemble Asset Management Committee
- Collect Inventory
- Define Level of Service
- Assess Risk
- Assign Priority
- Generate Reports
- Assign Projects
- Define Budgets



Inventory Collection

- Collect Data:
 - GIS
 - Digital (CAD)
 - PDF
 - Hard Copies
 - Field Collection
- Assess Condition
- Assess Risk
- Define Level of Service
- Assign Priority
- Generate Reports
- Assign Projects
- Define Budgets



Inventory Entry

- Direct Entry into Spreadsheet
- Import from shape file DBF
- Import from CSV exported from ESRI geodatabase
- Import from CSV of survey data
- Import from fleet and facilities collection spreadsheet





Municipal ID	Feature Code	Condition	Quantity	Status

Import Data

Calculate Values and Create Reports

Export

Clear Inventory

Validate Inventory

Toggle Edit Mode

Section Filter

Asset Hierarchy

General Description

Other Description

Import Data

Spreadsheet

Fleet and Facility Tool

Import

Match Table Headers

Required | General Description | Other Description | Risk | Useful Life | Fi

Importing (1 of 1): SAMPLE-DATA.csv

Required	
Municipal ID	Municipal ID
Feature Code	Feature Code
Quantity	Quantity
Condition	Condition
Status	Status

Import

Cancel

Delete this sheet

FACILITIES SPREADSHEET

Data Entry Table

Level 2 Group Elements	Type	Description	Lookup	Quantity	Unit	Rate	Replacement Cost	Life Expectancy (Yrs.)
Foundations								
Standard Foundations	Standard		Standard Foundations_Standard	3,840	SF	\$ 20.00	\$ 76,800	100
Special Foundations	Standard	NA	Special Foundations_Standard		SF	\$ 8.50	\$ -	100
Slab on Grade	Standard	NA	Slab on Grade_Standard		SF	\$ 9.00	\$ -	100
Basement Construction								
Basement Excavation	Standard	NA - 2 story built up from ground	Basement Excavation_Standard		CF	\$ 7.00	\$ -	100
Basement Walls	Standard	NA	Basement Walls_Standard		SF	\$ 50.00	\$ -	80
Superstructure								
Floor Construction	Standard	NA	Floor Construction_Standard		SF	\$ 17.00	\$ -	50
Roof Construction	Standard	NA	Roof Construction_Standard		SF	\$ 20.00	\$ -	50
Exterior Closure								
Exterior Walls	Standard	Vinyl Siding	Exterior Walls_Standard	6960	SF	\$ 65.00	\$ 452,400	50
Exterior Windows	Standard		Exterior Windows_Standard	80	SF	\$ 40.00	\$ 3,200	20
Exterior Doors	Standard	9 mandoors, 6 overhead doors	Exterior Doors_Standard	460	SF	\$ 7.00	\$ 3,220	20
Roofing								
Roof Coverings	Standard	Aluminum roof	Roof Coverings_Standard	3840	SF	\$ 15.00	\$ 57,600	20
Roof Openings	Standard	1 ventillation for washrooms	Roof Openings_Standard	1	SF	\$ 25.00	\$ 25	25
Interior Construction								
Partitions	Standard		Partitions_Standard	6960	SF	\$ 30.00	\$ 208,800	50
Interior Doors	Standard	4 upstairs, 3 downstairs, 1 in boat garage	Interior Doors_Standard	160	SF	\$ 7.00	\$ 1,120	50
Specialities	Standard	NA	Specialities_Standard		SF	\$ 25.00	\$ -	50

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Data Entry Table

Component Name	Description	Replacement Cost	Life Expectancy (Yrs.)	Annual Maintenance Cost	Condition	Consequence of Failure
3 Utility Vehicle (Jeep Compass), VIN: 3C4NJDBB9JT30	Year: 2018, Fuel: Gas, Plate: R28342, MVI Expiry: April-21-2020, Reg. Expiry: May-20-2020	\$ 26,700	10	1500	1	1
11-15 Utility Vehicle (Ford Escape)	Year: 2015, Fuel: Gas, Plate: R28115, MVI Expiry: August-20-2020, Reg. Expiry: August-21-2020	\$ 28,500	10	1500	3	1
20-17 Work Truck (Dodge 1500)	Year: 2017, Fuel: Gas, Plate: R27023, MVI Expiry: June-20-2020, Reg. Expiry: October-01-2020	\$ 60,160	10	1500	2	1
21-15 Work Truck (F-150)	Year: 2015, Fuel: Gas, Plate: R27067, MVI Expiry: October-20-2020, Reg. Expiry: November-21-20	\$ 60,160	10	1500	3	1
22-09 Work Truck (Dodge 1500)	Year: 2009, Fuel: Gas, Plate: R22526, MVI Expiry: July-20-2020, Reg. Expiry: October-20-2020	\$ 60,160	10	1500	5	1
23-13 Work Truck (F-150)	Year: 2013, Fuel: Gas, Plate: R21105, MVI Expiry: June-20-2020, Reg. Expiry: December-20-2020	\$ 60,160	10	1500	4	1
24-10 Work Truck (Dodge 1500)	Year: 2010, Fuel: Gas, Plate: R20025, MVI Expiry: August-20-2020, Reg. Expiry: October-20-2020	\$ 60,160	10	1500	5	1
25-17 Work Truck (Dodge 1500)	Year: 2017, Fuel: Gas, Plate: R28298, MVI Expiry: July-20-2020, Reg. Expiry: September-21-2020	\$ 60,160	10	1500	2	1
26-13 Work Truck (F-150)	Year: 2013, Fuel: Gas, Plate: FTY727, MVI Expiry: August-20-2020, Reg. Expiry: August-21-2020	\$ 60,160	10	1500	4	1
27-06 Work Truck (Dodge 1500)	Year: 2006, Fuel: Gas, Plate: R25572, MVI Expiry: February-22-2020, Reg. Expiry: October-20-2020	\$ 60,160	10	1500	5	1
28-15 Work Truck (Dodge 1500)	Year: 2015, Fuel: Gas, Plate: FRS164, MVI Expiry: August-20-2020, Reg. Expiry: September-21-2020	\$ 60,160	10	1500	3	1
29-18 Work Truck (Dodge 1500)	Year: 2018, Fuel: Gas, Plate: R23396, MVI Expiry: June-21-2020, Reg. Expiry: October-20-2020	\$ 60,160	10	1500	2	1
30-14 Work Truck (Dodge 1500)	Year: 2014, Fuel: Gas, Plate: R24726, MVI Expiry: November-20-2020, Reg. Expiry: February-20-2020	\$ 70,000	10	1500	2	1



Import Data

Calculate Values and Create Reports

Export

Clear Inventory

Validate Inventory

Toggle Edit Mode

ON

Section Filter

Asset Hierarchy

General Description

Other Description

Risk

Useful Life

Financial

View Mode

Beginner

Intermediate

Municipal ID	Feature Code	Condition	Quantity	Status	Location Description	Comments
WW	WWFCM	3	77.838	active	Tremain Crst	Install 1940-197
WW	GRVPCO	1	83.961	active	Wiley Ave	20-30yrs old
WW	GRVPCO	1	112.976	active	Wiley Ave	20-30yrs old
WW	GRVPCO	1	124.449	active	Alexander Dr	DR35; Diam 250r
WW	GRVPCO	3	69.228	active	Alexander Ave	20-30yrs old
WW	GRVPCO	1	225.403	active	Wiley Ave	20-30yrs old
WW	GRVPCO	5	239.652	active	Exbition Grounds	Install 1940-197
WW	GRVPCO	5	205.419	active	Arena	Install 1940-197
WW	GRVPSA	3	264.131	active	Park Dr to Cenennial Dr	old military
WW	GRVPCO	3	250.009	active	Park Dr to Cenennial Dr	old military
WW	GRVPCO	3	90.702	active	Park Dr	Install 1940-197
WW	GRVPCO	3	177.815	active	Cenennial Dr	Install 1940-197
WW	GRVPSA	1	20.398	active	Colonial Rd	Effluent Pipe
WW	GRVPSA	1	129.579	active	Colonial Rd	Effluent Pipe
WW	GRVPSA	1	50.462	active	Colonial Rd	Effluent Pipe
WW	GRVPCO	1	106.705	active	Wiley Ave	20-30yrs old

Generate Preliminary State of Infrastructure Reports

Preliminary State of Infrastructure Report

What do we own?

What condition is it in?

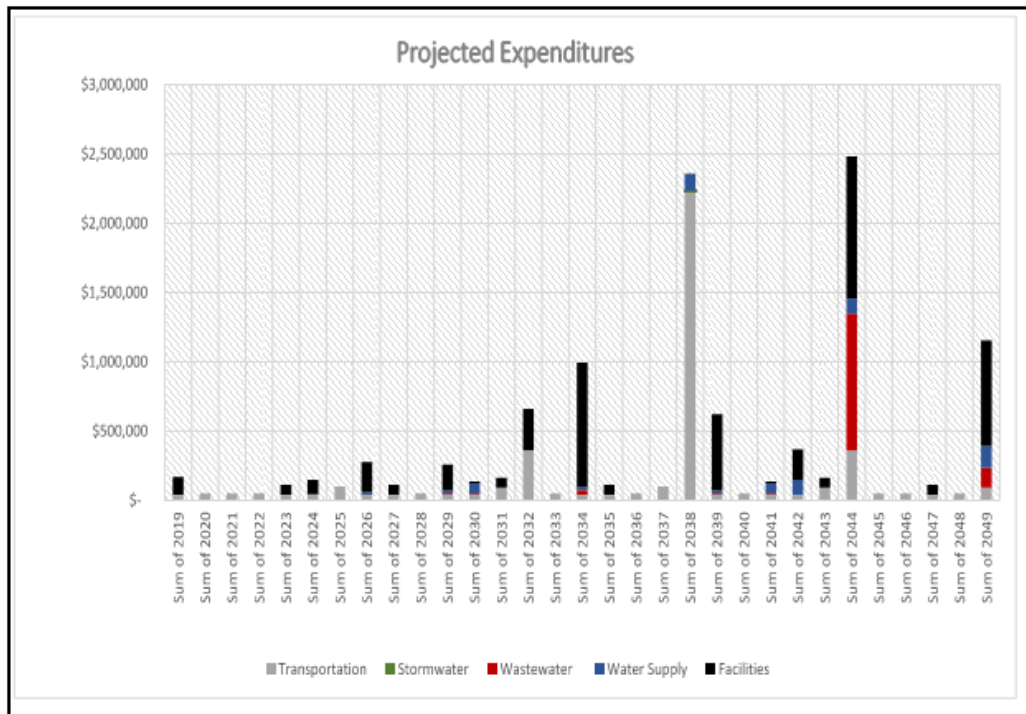
When will it reach end of service life?

How much is my infrastructure worth?

Preliminary State of Infrastructure Report

The following table shows estimated value and annual reserves required for different water network asset groups.

	Cost (\$)	Value (%)	Annual Reserve (\$)	Annual Reserve (%)
Hydrants	\$423,150	6%	\$5,289	5%
Pipes	\$4,301,653	59%	\$57,355	54%
Pumping Station		0%		0%
Valves	\$1,843,725	25%	\$23,582	22%
Water Treatment	\$692,866	10%	\$20,320	19%
Other	\$3,255	0%	\$41	0%
Grand Total	\$7,264,649	100%	\$106,588	100%



These tables summarize the average condition of different water network asset groups. For more detail, please refer to the condition maps.

	Weighted Average Condition
Hydrants	2.0
Pipes	2.7
Pumping Station	
Valves	2.3
Water Treatment	2.0
Other	2.0

Condition	
Rating	Description
1	Very Good
2	Good
3	Fair
4	Poor
5	Very Poor

1. SUMMARY OF ALL ASSET CLASSES

a) Estimated Replacement Costs and Annual Reserve

This table shows the total estimated replacement costs and annual reserves required of your asset classes. These cost and reserve values are obtained by summing individual replacement cost and reserve values for each captured asset within their respective asset class.

	Cost (\$)	Cost (%)	Annual Reserve (\$)	Annual Reserve (%)
Transportation	\$2,594,405	13%	\$143,970	31%
Barriers and Fences		0%		0%
Bridges		0%		0%
Lights		0%		0%
Roads	\$2,594,405	13%	\$143,970	31%
Sidewalks and Trails		0%		0%
Signs and Signals		0%		0%
Other		0%		0%
Stormwater	\$1,430,511	7%	\$18,965	4%
Catch Basins	\$37,200	0%	\$465	0%
Manholes	\$93,000	0%	\$1,163	0%
Pipes	\$1,300,311	6%	\$17,337	4%
Pumping Station		0%		0%
Other		0%		0%
Wastewater	\$5,070,183	25%	\$76,909	16%
Manholes	\$688,200	3%	\$8,603	2%
Pipes	\$2,805,629	14%	\$37,547	8%
Pumping Station	\$930,000	5%	\$18,600	4%
Valves	\$4,650	0%	\$93	0%
Wastewater Treatment	\$641,704	3%	\$12,066	3%
Other		0%		0%
Water Supply	\$7,264,649	36%	\$106,588	23%
Hydrants	\$423,150	2%	\$5,289	1%
Pipes	\$4,301,653	21%	\$57,355	12%
Pumping Station		0%		0%
Valves	\$1,843,725	9%	\$23,582	5%
Water Treatment	\$692,866	3%	\$20,320	4%
Other	\$3,255	0%	\$41	0%
Facilities	\$3,809,993	19%	\$124,429	26%
Outdoor Parks and Rec	\$229,500	1%	\$12,667	3%
Indoor Parks and Rec		0%		0%
Municipal Offices		0%		0%
Public Works		0%		0%
Firehall	\$1,877,284	9%	\$62,364	13%
Other	\$1,703,209	8%	\$49,399	10%
Grand Total	\$20,169,742	100%	\$470,861	100%

1. SUMMARY OF ALL ASSET CLASSES

b) Projected Expenditures - Table

This table shows projected expenditures based on replacement cost, life expectancy, condition and maintenance costs for the next 30 years. These projected expenditures are not intended to be used as a long-term financial plan, instead to give an idea of the magnitude of projected costs if all assets were maintained and replacement at their expected end-of-life date.

	Transportation	Stormwater	Wastewater	Water Supply	Facilities	Grand Total
2019	\$ 40,194	\$ -	\$ -	\$ -	\$ 129,200	\$ 169,394
2020	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2021	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2022	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2023	\$ 40,194	\$ -	\$ -	\$ -	\$ 70,960	\$ 111,154
2024	\$ 40,194	\$ -	\$ -	\$ 1,600	\$ 106,809	\$ 148,603
2025	\$ 92,787	\$ -	\$ -	\$ -	\$ 2,000	\$ 94,787
2026	\$ 40,194	\$ -	\$ 1,248	\$ 18,750	\$ 217,722	\$ 277,914
2027	\$ 40,194	\$ -	\$ -	\$ -	\$ 70,960	\$ 111,154
2028	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2029	\$ 40,194	\$ -	\$ 9,696	\$ 21,541	\$ 187,431	\$ 258,862
2030	\$ 40,194	\$ -	\$ 9,360	\$ 74,750	\$ 13,120	\$ 137,424
2031	\$ 92,787	\$ -	\$ -	\$ -	\$ 70,960	\$ 163,747
2032	\$ 358,603	\$ -	\$ -	\$ 3,200	\$ 298,664	\$ 660,467
2033	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2034	\$ 40,194	\$ -	\$ 33,120	\$ 20,350	\$ 898,531	\$ 992,195
2035	\$ 40,194	\$ -	\$ -	\$ -	\$ 70,960	\$ 111,154
2036	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2037	\$ 92,787	\$ -	\$ -	\$ -	\$ 2,000	\$ 94,787
2038	\$ 2,223,403	\$ 12,306	\$ -	\$ 120,000	\$ 2,000	\$ 2,357,708
2039	\$ 40,194	\$ -	\$ 9,696	\$ 21,541	\$ 551,035	\$ 622,466
2040	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2041	\$ 40,194	\$ -	\$ 9,360	\$ 74,750	\$ 13,120	\$ 137,424
2042	\$ 40,194	\$ -	\$ 1,248	\$ 108,750	\$ 218,722	\$ 368,914
2043	\$ 92,787	\$ -	\$ -	\$ -	\$ 70,960	\$ 163,747
2044	\$ 358,603	\$ -	\$ 987,690	\$ 108,450	\$ 1,027,887	\$ 2,482,630
2045	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2046	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2047	\$ 40,194	\$ -	\$ -	\$ -	\$ 70,960	\$ 111,154
2048	\$ 40,194	\$ -	\$ -	\$ -	\$ 2,000	\$ 42,194
2049	\$ 92,787	\$ -	\$ 142,568	\$ 156,666	\$ 763,431	\$ 1,155,452

RISK AND LEVEL OF SERVICE

	Risk Tolerance	
Risk Class	Low	High
Lowest	1	9
Low	10	12
Medium	13	17
High	18	21
Extreme	22	25

	Consequence				
Probability	1	2	3	4	5
1	1	3	6	10	15
2	2	5	9	14	19
3	4	8	13	18	22
4	7	12	17	21	24
5	11	16	20	23	25

	Consequence				
Probability	1	2	3	4	5
1	Lowest	Lowest	Lowest	Low	Medium
2	Lowest	Lowest	Lowest	Medium	High
3	Lowest	Lowest	Medium	High	Extreme
4	Lowest	Low	Medium	High	Extreme
5	Low	Medium	High	Extreme	Extreme

Hantsport Water Supply Network

Probability of Failure

June 17, 2020

- | | |
|--------------------------------|--------------------------------|
| Asset Register
Water Supply | Asset Register
Water Supply |
| PWS Points | PWS Lines |
| ● Rare | — Rare |
| ● Unlikely | — Unlikely |
| ● Possible | — Possible |
| ● Likely | — Likely |
| ● Almost Certain | — Almost Certain |



Pressure Zone (2)

Hospital (4)

Residential (1)

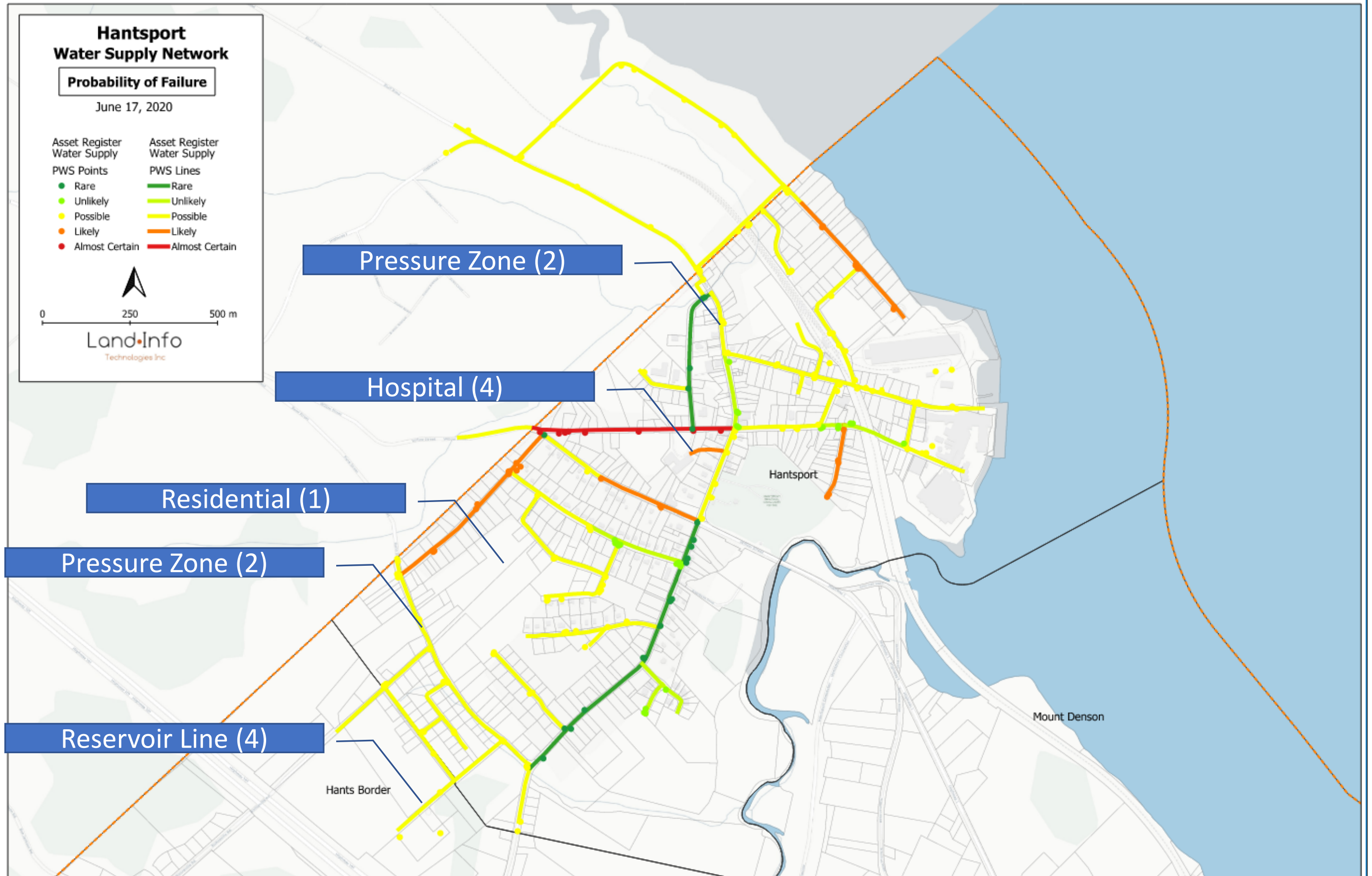
Pressure Zone (2)

Reservoir Line (4)

Hants Border

Hantsport

Mount Denson

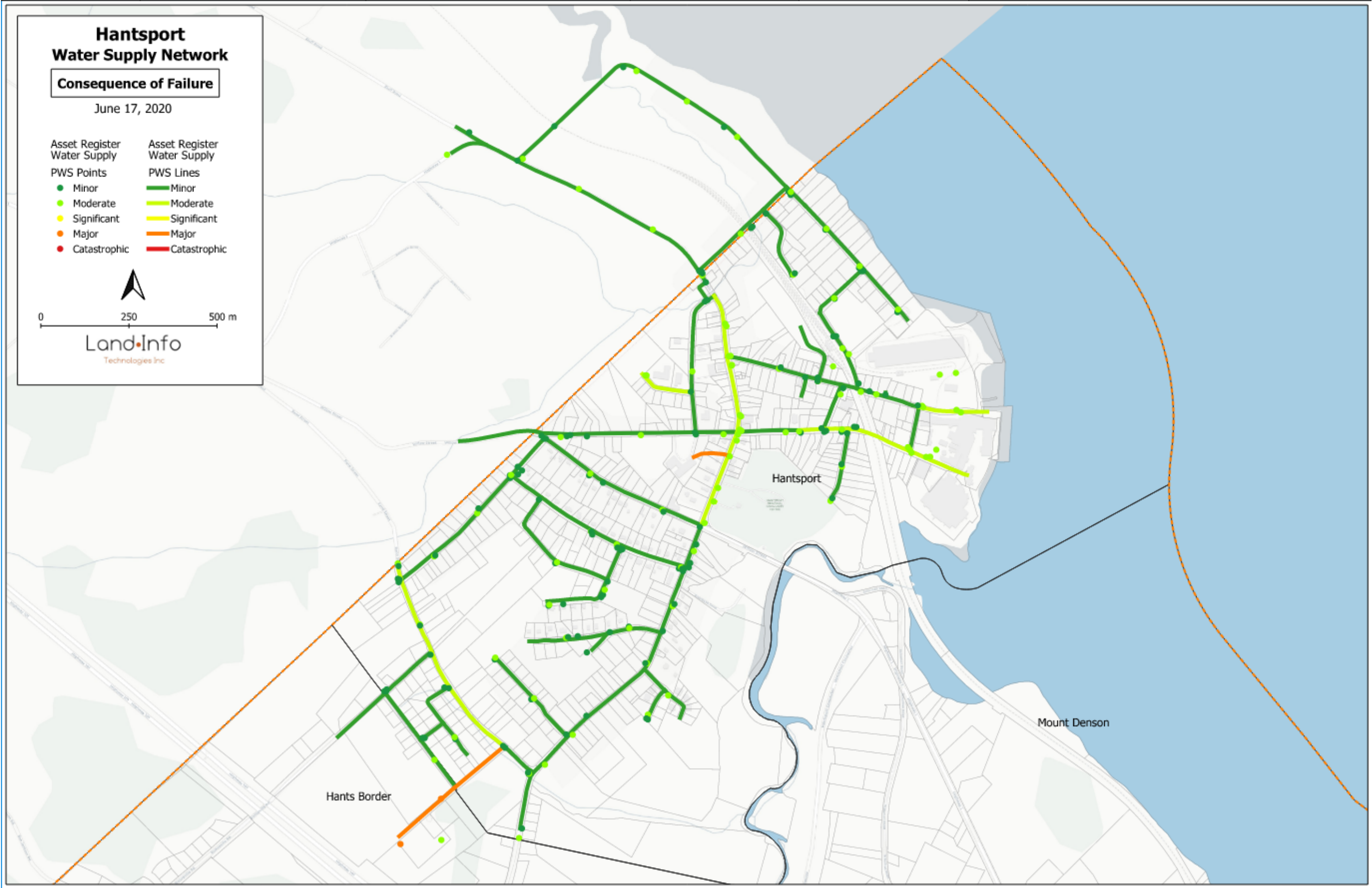


Hantsport Water Supply Network

Consequence of Failure

June 17, 2020

- | | |
|--------------------------------|--------------------------------|
| Asset Register
Water Supply | Asset Register
Water Supply |
| PWS Points | PWS Lines |
| ● Minor | — Minor |
| ● Moderate | — Moderate |
| ● Significant | — Significant |
| ● Major | — Major |
| ● Catastrophic | — Catastrophic |

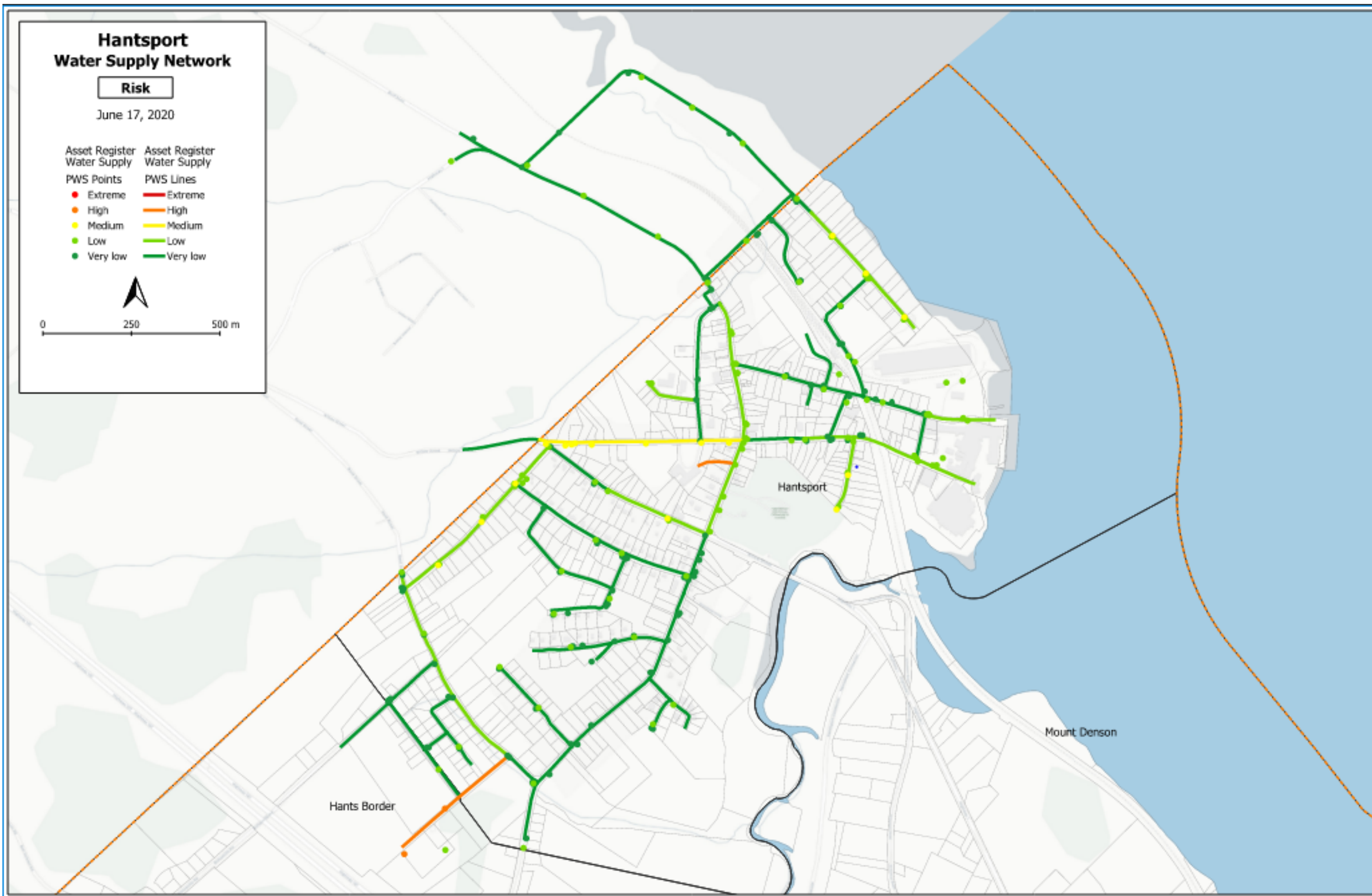


Hantsport Water Supply Network

Risk

June 17, 2020

- | | |
|--------------------------------|--------------------------------|
| Asset Register
Water Supply | Asset Register
Water Supply |
| PWS Points | PWS Lines |
| ● Extreme | — Extreme |
| ● High | — High |
| ● Medium | — Medium |
| ● Low | — Low |
| ● Very low | — Very low |





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Calculate Values and Create Reports

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Asset Hierarchy

General Description

Other Description

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Generate Refined State of Infrastructure Reports
Calculate Replacement Priority

Refined State of Infrastructure Report

What is most critical?

How much reserve funding do I need?

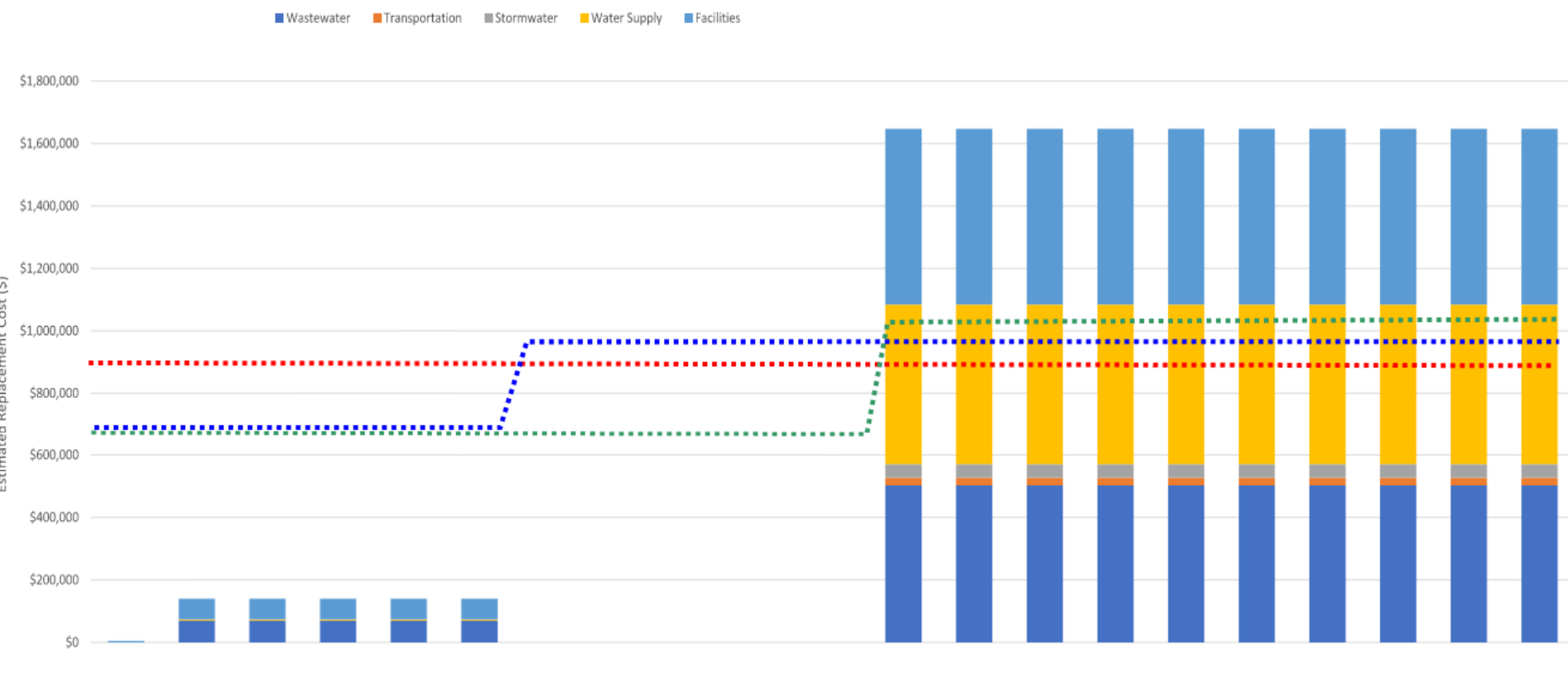
Do I have enough funding?

Where should I focus further investigation?

What risks do I need to mitigate?

Refined State of Infrastructure Report

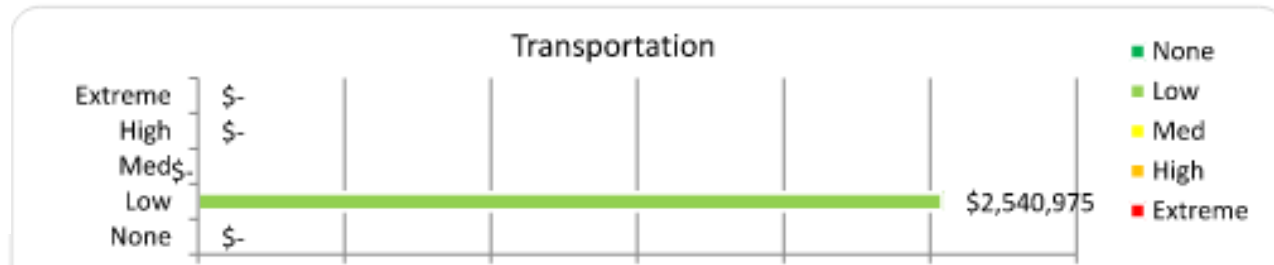
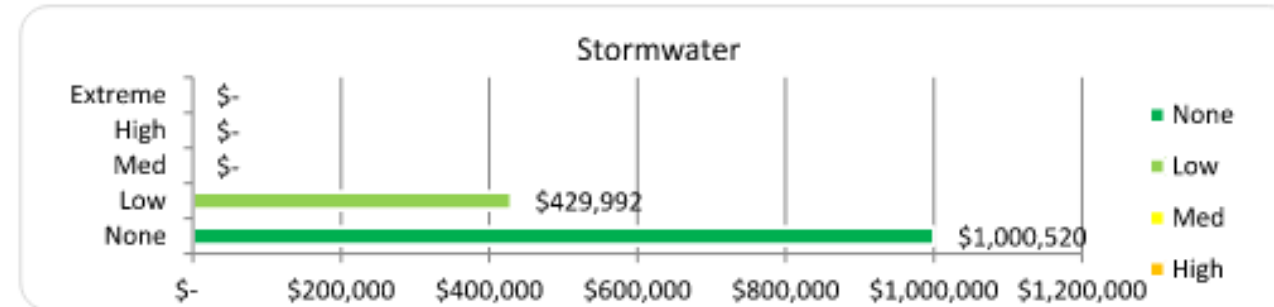
Refined 20-Year Projection



Asset Class	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	
Wastewater	\$ 0K	\$ 70K	\$ 70K	\$ 70K	\$ 70K	\$ 70K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	\$ 502K	
Transportation	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	\$ 25K	
Stormwater	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	\$ 43K	
Water Supply	\$ 0K	\$ 3K	\$ 3K	\$ 3K	\$ 3K	\$ 3K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	\$ 514K	
Facilities	\$ 4K	\$ 67K	\$ 67K	\$ 67K	\$ 67K	\$ 67K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	\$ 563K	
Total	\$ 4K	\$ 698K	\$ 698K	\$ 698K	\$ 698K	\$ 698K	\$ 0K	\$ 0K	\$ 0K	\$ 0K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	\$ 1,494K	
Year	Immediate	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039
Risk Class	Extreme	High	High	High	High	High	Med	Med	Med	Med	Med	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low

Summary of All Asset Classes

Risk Class	Asset Class					Total
	Wastewater	Stormwater	Transportation	Water Supply	Facilities	
None	\$ 688,200	\$ 1,000,520	\$ -	\$ 1,446,937	\$ 201,540	\$ 3,337,197
Low	\$ 4,016,983	\$ 429,992	\$ 2,540,975	\$ 5,138,471	\$ 2,813,908	\$ 14,940,328
Med	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
High	\$ 350,000	\$ -	\$ -	\$ 15,000	\$ 332,568	\$ 697,568
Extreme	\$ -	\$ -	\$ -	\$ -	\$ 4,080	\$ 4,080



Project List

Expenditure Type	Location	Department	Project Name	Scope of Work	Budgeted Cost	Delivery Year	Funding Sources
CapEx	Region	Facilities	Hantsport Food Bank - Stair Rehabilitation		\$2,280	2020-2021	
CapEx	Hantsport	Facilities	Office Renovations	Replace front doors, painting and furniture upgrades	\$2,500	2020-2021	Building Reserve
CapEx	Region	Facilities	Stephenson Building - Stair Refinishing		\$3,650	2020-2021	
CapEx	Hantsport	Facilities	Garage Upgrades	Miscellaneous Maintenance	\$5,000	2020-2021	Building Reserve
CapEx	Region	Facilities	Hants Aquatic Centre - Main Circulation Pump and sewage pump		\$6,300	2020-2021	
CapEx	Region	Facilities	Brooklyn Fire Station - Assess Electrical System Condition (Generator, alarms, Co2, entry keys, kitchen equipment, computers, tables and chairs)	Asset assessment indicates replacements required for 181,000. Detailed assessment may indicate asset life can be extended.	\$10,000	2020-2021	
CapEx	Region	Facilities	Hantsport Fire Station - Assess fire protection and emergency lights		\$10,000	2020-2021	
CapEx	Region	Facilities	Library - Monitors and Printers Upgrade		\$11,450	2020-2021	
CapEx	Region	Facilities	Coach House Roof		\$48,500	2020-2021	
CapEx	Windsor	Facilities	Cemetery Columbarium		\$95,950	2020-2021	Capital Reserve
CapEx	Windsor	Fire	Fire equipment replacement program-Firefighter breathing apparatus		\$44,280	2020-2021	Capital Reserve
CapEx	Windsor	Fleet	Sidewalk Plow	Replace 2001 Holder sidewalk plow with multi-purpose compact articulated wheel loader	\$19,500	2020-2021	Capital Reserve
CapEx	Windsor	Fleet	Mini-Excavator	Replace Backhoe with Mini-Excavator	\$24,500	2020-2021	Capital Reserve
CapEx	Windsor	Fleet	Replacement of 2010 Woods Zero Turn Mower		\$25,070	2020-2021	Borrowing
CapEx	Windsor	Fleet	Truck 33 replacement		\$60,160	2020-2021	Borrowing
CapEx	Hantsport	Stormwater	Assess Main Street and Willow Street storm pipe rehabilitation options. CCTV by Region forces		\$7,500	2020-2021	
CapEx	Region	Stormwater	Catch Basin Maintenance	Rehabilitate 20 CBs per year based on mapping	\$10,000	2020-2021	Operations
CapEx	Hantsport	Transportation	Signage	Upgrade and replace signage throughout Hantsport	\$2,500	2020-2021	Transition
CapEx	West Hants	Transportation	Irven Drive	Annual maintenance to municipal owned streets	\$50,000	2020-2021	Capital Reserve

Pro Forma Budget

5-YEAR CAPITAL BUDGET PLAN PROJECT SUMMARY INFORMATION					
Sum of Budgeted Cost	Column Labels				
Row Labels	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
⊕ Facilities	\$ 235,630.00	\$ 506,830.00	\$ 347,500.00	\$ 708,500.00	\$ 47,500.00
⊕ Fire	\$ 44,280.00	\$ 1,002,650.00	\$ 187,990.00		
⊕ Fleet	\$ 729,230.00	\$ 481,990.00	\$ 626,120.00	\$ 282,720.00	\$ 1,800,000.00
⊕ Stormwater	\$ 17,500.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
⊕ Transportation	\$ 1,105,700.00	\$ 2,675,730.00	\$ 6,469,260.00	\$ 7,001,000.00	\$ 3,961,522.00
⊕ Wastewater	\$ 1,431,440.00	\$ 1,796,302.00	\$ 1,112,110.00	\$ 974,000.00	\$ 900,000.00
⊕ Water	\$ 3,773,590.00	\$ 5,467,120.00	\$ 1,993,560.00	\$ 3,651,203.02	\$ 2,320,800.00
5-YR Total	\$ 7,337,370.00	\$ 11,940,622.00	\$ 10,746,540.00	\$ 12,627,423.02	\$ 9,039,822.00

5-Year Capital Program Document

- Policy
- Revenue Structures / Rate Setting Basis
- Regulatory Requirements and Reporting
- Risk and Level of Service Basis
- Risk Mitigation Strategies
- Deferral Strategies
- Pro-Form Budget



QUESTIONS?

